## Peter M. Benjamin

#### The Huntington Consulting Group (HCG) Principals:

Peter M. Benjamin: Mr. Benjamin began his career with American Hospital Supply Corporation (AHSC). After positions as a sales representative, product manager, market manager and regional manager he became the Director of Marketing for AHSC's home care business, Abbey Medical. After AHSC was acquired by Baxter International, Mr. Benjamin participated in a leveraged buy out of Abbey and was the Vice President of Sales and Marketing in the privately owned organization for three years.

After leaving Abbey Mr. Benjamin spent two years in the consulting business. In 1992 he became the Vice President of Sales and Marketing at VITAS Healthcare Corporation (the largest hospice provider in the United States). Mr. Benjamin was at Vitas until late 1996 when he returned to the consulting business.

Mr. Benjamin received his undergraduate degree from Brown University.

Kate M. Callahan, RN, MPA, PhD: Dr. Callahan spent the first ten years of her career as a hospital based clinician. She was recruited by American Hospital Supply Corporation (AHSC) to become a sales representative, a position she held for five years before moving into management at AHSC's homecare business, Abbey Medical. While at Abbey, Dr. Callahan was involved in the start up and operation of institutional and consumer catalog businesses and in the product management of the company's mobility product line.

Before joining The Huntington Consulting Group Dr. Callahan was involved in a Center for Disease Control funded HIV/AIDS outreach project at the Camillus Health Concern, a health care facility and outreach program for Miami's homeless population.

Dr. Callahan received her BSN from The University of Miami, her MPA from Harvard University and her Ph.D. from Barry University. Her dissertation analyzed how individuals make end-of-life care decisions.

Dr. Callahan served for six years on the Board of the Public Health Trust (the governing body of Jackson Memorial Health System), was the Chairperson of the Camillus Health Concern (a Federally Qualified Health Clinic serving the homeless), was the Chairperson of Our Kids (the organization responsible for Foster children in southeast Florida) and is a Past Chairperson of the Board of the Miami-Dade Alliance for Aging.

Dr. Callahan has taught medical students' end-of-life care and geriatrics at Nova Southeastern University, Barry University graduate students' health services administration and ethics, regularly serves as an expert witness in healthcare litigation cases and is the co-author of The Five Wishes (an advance care planning tool).

#### **Business Overview:**

HCG primarily works with large nonprofit hospice/palliative/PACE providers and oncology and rare disease pharmaceutical manufacturers. In addition, HCG regularly works with health systems, physician groups, trade groups and data/analytic organizations. HCG focuses on working with CEOs and Boards of Directors to provide advice about strategic trends impacting them and their customers, creating appropriate business plans and working with sales and marketing leaders to create best in class sales and marketing organizations. Over the past decade HCG has been very involved with the formation of affiliate groups comprised of hospice, PACE and frail elder physician practice providers typically including their participation in value based models of care.

#### HCG RECENT/CURRENT CLIENTS

ROBERT WOOD JOHHNSON/BARNABAS HEALTH SYSTEM, West Orange/New Brunswick, NJ Health System: home health, hospice, post-acute care, population health, OCM

PARTNERS HEALTHCARE SYSTEM, Boston, Massachusetts Mass General, Brigham and Women's, Dana Farber Cancer Institute

VERASATEM, Needham, Massachusetts Oncology Biotech

**HEALTH DIALOG, Boston, Massachusetts Disease Management** 

CARDIOCONTINUUM, Baltimore, Maryland Disease Management

AVMED HEALTH PLAN Miami, Florida Health Maintenance Organization

SMITH AND NEPHEW, Boston, Massachusetts Device Manufacturer

SENIOR BRIDGE, New York, New York Provider of Home Care and Geriatric Care Management

**SENIOR HOMECARE, St. Petersburg, Florida Home Care Services** 

PHARMETRICS Watertown, Massachusetts Health Care Information Products

HCR-MANOR CARE/HEARTLAND HOME CARE/HOSPICE Toledo, Ohio Long Term Care, Home Care, Palliative Care and Hospice Care

INNOVAGE, Denver, Colorado PACE, Home Care

WELLMED, San Antonio, Texas At Risk Physician Practice Management

GENZYME/SANOFI Cambridge, Massachusetts Rare Disease, Oncology and MS Biotech

HOVEROUND, Sarasota, Florida Manufacturer/Provider of Power Wheel Chairs

MILLENNIUM PHARMACEUTICALS/TAKEDA, Cambridge, Massachusetts Oncology Biotech

DICERNA PHARMACEUTICAL, Cambridge, Massachusetts Rare Disease/Oncology Biotech

ROCKY MOUNTAIN HEALTHCARE SERVICES, Colorado Springs, Colorado PACE Program, Brain Injury Program

OHIO LIVING, Columbus Ohio LTC, ALF, Independent Living, Home Care, Hospice

GENEVIVE, Minneapolis, Minnesota Value based frail elder physician practice

HOSPICE OF HOPE Maysville, Kentucky CAPITAL CARING Falls Church, Virginia ST. FRANCIS HEALTH SYSTEM HOMECARE Greenville, S. Carolina MONTGOMERY HOSPICE SOCIETY, Rockville, Maryland NHPCO, Arlington, Virginia NHI'CU, Arington, Virginia THE HOSPICE ALLIANCE OF THE NATIONAL CAPITAL AREA Wash DC NORTH OTTOWA COMMUNITY HEALTH SYSTEM Grand Haven, Michigan THE HOSPICE FOUNDATION OF AMERICA Miami, Florida BEACON HOSPICE Boston, Massachusetts AMERICAN HOSPICE MANAGEMENT Jacksonville, Florida AMERICAN HOSPICE MAPAGEMENT JACKSONTHE, FIORIDA HOPE HOSPICE AND PALLIATIVE CARE, Fort Myers, Florida NATIONAL HOSPICE WORK GROUP, San Diego, California HOSPICE OF MICHIGAN, Detroit, Michigan BIG BEND HOSPICE, Tallahassee, Florida HAVEN HOSPICE, Gainesville, Florida HOSPICE OF LAKE AND SUMTER, Leesville, Florida TRU COMMUNITY CARE, Boulder, Colorado HOSPICE OF DAYTON/OHIOS HOSPICE, Dayton, Ohio PIKES PEAK HOSPICE AND PALLIATIVE CARE, Colorado Springs, Colorado HOSPICE OF THE COMFORTER, Orlando, Florida THE DENVER HOSPICE/CARE SYNERGY Denver, Colorado HARMONY HOSPICE, Pittsburgh, Pennsylvania HARMONY HOSPICE, Pittsburgh, Pennsylvania
HOSPICE PROVIDER NETWORK, North Carolina
HOSPICE OF THE FLORIDA SUNCOAST, Clearwater, Florida
HOSPICE OF THE FLORIDA SUNCOAST, Clearwater, Florida
IOWA, COLORADO, INDIANA, WISCONSIN, CAROLINAS, MICHIGAN, FLORIDA, MISSISSIPI/LOUISIANA, OHIO – STATE HOSPICE ASSOCIATIONS
SUTTER VNA AND HOSPICE, Eneryville, California
MERIDIAN HEALTH SYSTEM, New Jersey VISITING NURSE AND HOSPICE, Fort Wayne Indiana CARE DIMENSIONS, Danvers, Massachusetts
HOSPICE OF LARIMER COUNTY/PATHWAYS, Fort Collins, Colorado FOUR SEASONS HOSPICE, Asheville North Carolina HOSPICE AND PALLIATIVE CARE OF CATAWBA VALLEY, Hickory, North Carolina DELAWARE HOSPICE, Wilmington Delaware MIDLAND CARE CONNECTION, Topeka Kansas KANSAS CITY HOSPICE/PALLITIVE CARE, Kansas City, Missouri COMMUNITY HOSPICE, Modesto, California
COMMUNITY HOSPICE OF TEXAS, Dallas, Texas
HOSPICE OF NORTHWEST OHIO, Toledo, Ohio HOSPICE OF THE CAROLINA FOOTHILLS, Columbus, North Carolina HOSPICE OF THE CAROLINA FOOTHILLS, Columbus, North Carolina HOSPICE OF RUTHERFORD, Forest City, North Carolina HOSPICE OF CENTRAL OHIO, Newark, Ohio CENTER FOR HOSPICE CARE, South Bend, Ohio FAMILY HOSPICE AND PALLIATIVE CARE, Pittsburgh, Pennsylvania PATHWAYS HOSPICE AND HOME CARE, Sunnyvale, California HOSPICE OF THE VALLEY, Huntsville, Alabama HOSPICE ADVANTAGE, Bay City, Michigan HOSPICE OF SANTA CRUZ COUNTY, Santa Cruz, California HOSPICE OF CHATTANOOGA, Chattanooga, Tennessee CARING FOUNDATIONS, Hollywood, Florida
HOSPICE OF THE BLUEGRASS, Lexington, Kentucky HOSPICE COMPASSUS, Nashville, Tennessee VITAS HEALTHCARE CORPORATION, Miami, Florida TIDEWELL HOSPICE, Sarasota, Florida SANGRE DE CRISTO HOSPICE, Pueblo, Colorado HOSPICE OF AMADOR AND CALAVERAS COUNTIES, Amador, California HOSPICE OF CALDWELL COUNTY, Lenoir, North Carolina COVENANT CARE, Pensacola, Florida
VALLEY HOSPICE, Rayland, Ohio
COMMUITY HOSPICE OF NORTHEAST FLORIDA, Jacksonville, Florida TEXAS NOT FOR PROFIT HOSPICE ALLIANCE, Austin, Texas THE HOSPICE OF EAST TEXAS, Tyler, Texas ARKANSAS HOSPICE, North Little Rock, Arkansas HOSPICE AUSTIN, Austin, Texas ELIZABETH HOSPICE, Escondido, California NORTHERN CALIFORNIA NOT FOR PROFIT HOSPICE ALLIANCE, Pleasant Hill, California TREASURE HEALTH, Stuart, Florida SNOWLINE HOSPICE, Diamond Springs, California MISSION HOSPICE, San Mateo, California VNA HEALTH GROUP, Holmdel, New Jersey HOUSTON HOSPICE, Houston Texas HOSPICE BRAZOS VALLEY, Bryan, Texas YOLO HOSPICE, David, California HOSPICE OF SOUTH TEXAS, Victoria, Texas CATHOLIC HOSPICE, Miami Lakes, Florida TRANSITIONS LIFE CARE, Raleigh North Carolina CORNERSTONE HOSPICE, Howey In The Hills, Florida BLUE RIDGE HOSPICE, Winchester, Virginia TRUSTBRIDGE, West Palm Beach, Florida HOSPICE OF THE PIEDMONT. Charlottesville, Virginia HOSPICE OF WASHINGTON COUNTY, Hagerstown, Maryland SAMARITAN HOSPICE, Mount Laurel New Jersey ST. FRANCIS REFLECTIONS, Titusville, Florida

HOSPARUS, Louisville, Kentucky HOSPICE OF MARION COUNTY, Ocala, Florida

# THE HUNTINGTON CONSULTING GROUP PRACTICE AREAS

#### **BUSINESS PLANNING**

- Tools and techniques for implementing a strategic planning process
- Acquisition and strategic partner evaluation and due diligence
- Qualitative and quantitative customer and competitor research
- Design and facilitation of strategic planning and management meetings (for Boards of Directors and management teams)

#### CORPORATE IDENTITY AND BRANDING

- Corporate, operating unit and product naming
- Annual reports, investor, media and corporate communications
- Brand audit and evaluation programs

### MERGER/ACQUISITION/DUE DILIGENCE/BUSINESS ASSESSMENT

- Due diligence for investors and acquirers
- Business plan assessment/development
- Affiliation agreements

#### SALES, MARKETING AND MARKET RESEARCH SUPPORT

- Sales organization benchmarking assessment and development
- Sales and sales management training
- Marketing communications and sales collateral development
- Market research; project design, survey design, focus groups
- Key account selling; conceptualization/implementation
- Sales deployment analysis
- Program development; palliative care, PACE, inpatient hospice, ACO
- Creation and ongoing evolution of service promise programming

#### **EDUCATIONAL EVENTS**

- Health Care Content: Trends in End-of-Life Care, Physician Practice Pattern Variance, Macro Health Care Trends, Managed Care Trends, Health System Evaluation of Hospice Inpatient/Palliative Care
- Sales and Marketing: Everything Can Be Differentiated, Using Differentiation To Build Market Share, Principles Of Territory Management: "Fishing Where The Fish Are", The Role of Sales Management, "Sales" For Clinicians